

Training Manual: The Basics of Financing Agriculture

Module 1.1 | Introduction to the Agriculture Sector

Acknowledgement

The Agriculture Finance Training Manual is part of AgriFin's Agriculture Finance Training Tools. The Manual was developed by [IPC](#) - Internationale Projekt Consult GmbH as part of AgriFin's technical advisory project for Cameroon Cooperative Credit Union League ([CamCCUL](#)).

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Session Overview

LEARNING OBJECTIVE	Agriculture Loan Officers (ALOs) require a basic understanding of the agriculture process to interact with their client and evaluate proposals effectively. An introduction to the agriculture sector will emphasize the basics in plant biology, climate interactions, soil management, as well as the leading practices in sowing, pre-harvest, harvest, and post-harvest processes.
SCOPE	By the end of this presentation, the session will provide: <ul style="list-style-type: none">• An understanding of climate interactions in production• An appreciation of soil properties and its management• The principle of crop rotation and why it is needed• Managing fertilizer optimally and safely• Crop practices to protect against pests, diseases, and weeds• Harvest and post-harvest processes in agricultural production
TARGET	Agriculture loan officers, trainers, agriculture experts with limited financial analysis training, and other professionals interested in agriculture financing
DURATION	1 hour



Content

1. Introduction: Good practices in agriculture
2. Photosynthesis
3. Climate in Agricultural Production
4. Case Study: Bamenda, NW Cameroon
5. Soil Management
6. Crop Management
7. Fertilizer Management
8. Crop Protection
9. Harvest Management
10. Register Maintenance
11. Case Study

1. Introduction: Good practices in agriculture

What are good practices in agriculture?

- Ways of farming that conserve, improve and ensure efficient use of natural resources
- They aim to help farmers achieve profits with sustained production levels while protecting the environment

Why good practices in agriculture?

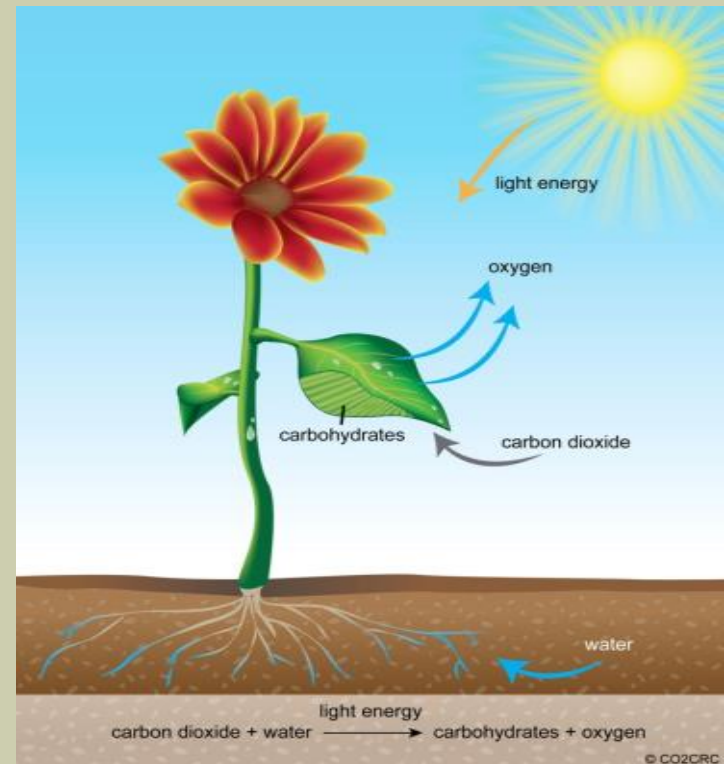
- Because traditional methods of farming cannot cope with the increasing needs of the ever-expanding human and livestock populations
- Conservation stops and reverses land degradation
- Agricultural conservation boosts productivity and contributes to reducing land degradation and increases food security

Further reading: FAO and GIZ: “Technical manual conservation agriculture”
<http://www.fao.org/ag/ca/CA-Publications/Technical_Manual_Conservation_Agriculture.pdf>

2. Photosynthesis

Introduction

- Plants are living objects (they use solar energy, water, nutrients in soil, and air to grow)
- Their efficiency differs (according to their properties, genetics, environment etc.)
- Solar energy: Photosynthesis
- This energy varies during the year (depending on the sun's position, cloud cover, climate)

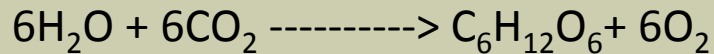


The needs are different for each plant (and even for each variety!). For instance, the Okomaza maize variety doesn't need the same amount of water and minerals as the Golden Crystal maize variety).

2a. Photosynthesis

- Photosynthesis is the process by which plants, some bacteria, and some protists use the energy from sunlight to produce sugar. The process of cellular respiration then converts the sugar into ATP (adenosine triphosphate), the 'fuel' used by all living things. The conversion of unusable sunlight energy into usable chemical energy is made possible by the green pigment Chlorophyll. The photosynthetic process uses carbon dioxide and water to release the oxygen that people and animals need to stay alive.

We can write the overall reaction of this process as:



- The chemical equation translates as: six molecules of water plus six molecules of carbon dioxide produce one molecule of sugar plus six molecules of oxygen

3. Climate in Agricultural Production: Water Supply

Water supply is the primary factor determining agriculture yield

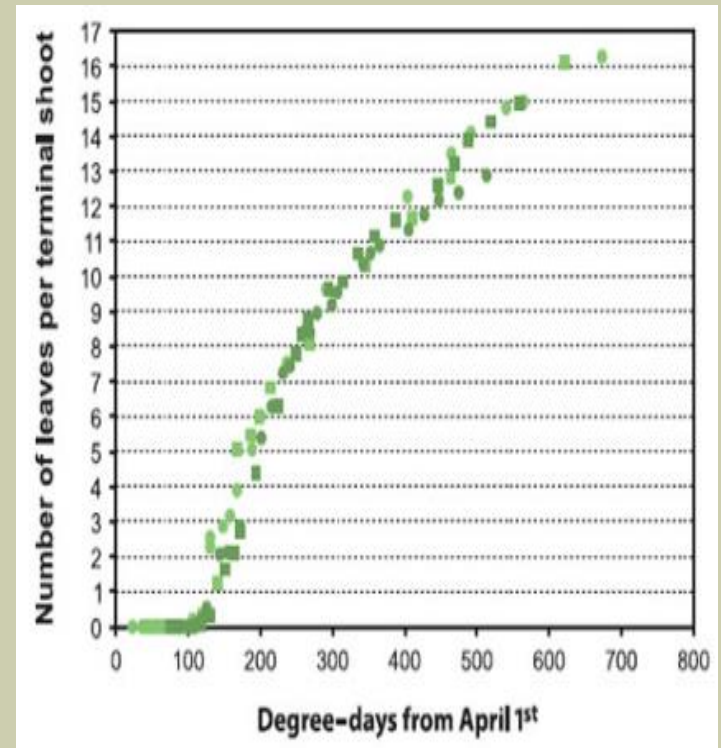
Water cycle is determinant on water loss and climatic changes

Potential water loss varies with:

- Radiation
- Speed of wind
- Air humidity
- Air temperature

Climatic change parameters include:

- Rainfall
- Radiation
- Wind and air humidity
- Temperature



3a. Climate in Agricultural Production: Notes

- The ALO needs to understand that every plant has different water supply needs. The plant can absorb a limited amount of the resource in a certain time: if there has been a (heavy) rain and that 20mm of water fell, the plant won't be able to absorb the 20mm. It is the same with fertiliser: if the farmer spreads a very large quantity of fertiliser at one time, it does not mean that the plant can absorb it all. With irrigation, a certain amount is lost in transit (in the channels, some of the water will evaporate and some will seep into the ground). One way to reduce evaporation is to have covered channels.
- The energy given by the sun varies depending on the season; however, the closer to the equator, the smaller the variation. The longer the day, the more solar energy the plant can obtain. The cloudier it is, the less solar energy is available for the plants to grow. This is not necessarily negative since some plants need this cycle. However, if there is a difference in the usual seasonality that results in different solar intensity, or if the rains are late or heavier or lighter than normal, then yields can be lower than expected.

3a. Climate in Agricultural Production: Notes – Contd.

- Rainfall: varies from one year to another; seasonal expectations
- Temperatures: plants need to cumulate a certain number of 'points' known as 'degree-days'. The degree-days accumulate until the plant reaches the required value 'S', allowing them to progress to the next growth phase. But, this principle is general and doesn't take into account other plant physiological factors (such as extreme temperatures sensitivity, important requirements at set moments, soil temperatures...): see graph
- Potential Water loss: Accumulated potential water loss and soil moisture storage are computed using the methodology outlined by Thornthwaite and Mather (1955, 1957). Accumulated potential water loss is the potential deficiency of soil moisture associated with moisture contents below the water-holding capacity of a soil. Thus, for each soil moisture content there is an associated accumulated potential water loss. Accumulated potential water loss is 1) increased during dry seasons because of an insufficient supply of water (i.e., maximum percolation) to meet the demands of PET, 2) reduced during wet seasons due to the recharge of soil moisture, and 3) equals zero when soil moisture storage equals the water-holding capacity of the soil.

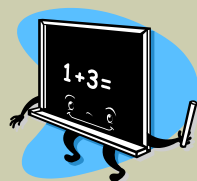
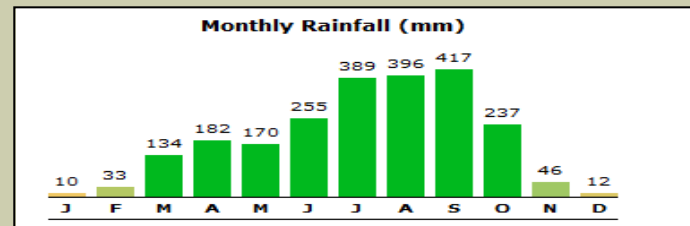
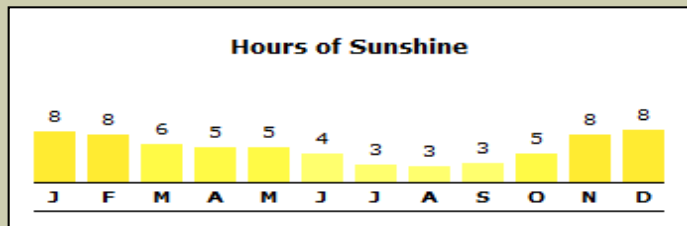
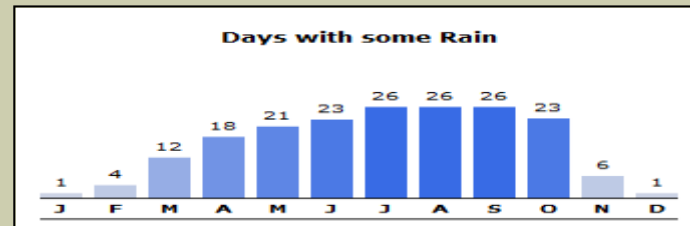
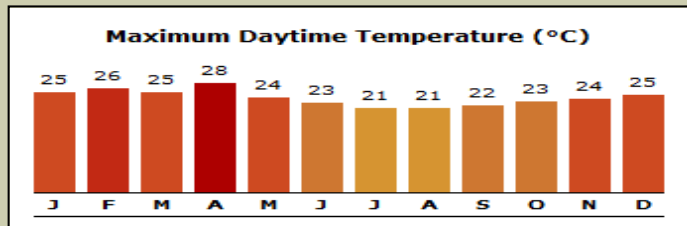
3a. Climate in Agricultural Production: Notes – Contd.

- Accumulated potential water loss is never equal to the actual water loss, because as the soil moisture declines during a dry season, it becomes increasingly difficult to extract additional water from the soil. This causes AET to be less than PET during the dry season. The relationship between accumulated potential water loss and soil moisture is given in Thornthwaite and Mather (1957) as a set of soil moisture retention tables. These tables are used by the module to compute soil moisture storage for dry months given an accumulated potential water loss, and to compute the accumulated potential water loss for wet months given a moisture content.
- The accumulated potential water loss for a given month of the dry season is the sum of the absolute value of potential percolation for that month and the accumulated potential water loss of the previous month. This new accumulated potential water loss is then used to calculate soil moisture for the given month. For any given month of the wet season, soil moisture is calculated as the sum of the potential percolation for that month and the soil moisture of the previous month.

4. Case Study: Bamenda, NW Cameroon

Altitude tropical climate:

- Low medium temperatures
- High radiation
- High temperature differences between night and day



Consider the climate chart for your lending area and make a plan that targets farmers at the best time (such as loans for investment in irrigation in dry season)

4a. Case Study: Notes

- ALOs must know the climate of their lending area. Based on the climate, they will know when the farmer will need working capital for input. With this information, they can make predictions and try to work out a plan with their farmer members before it is too late (it takes time to assess a member and reach a decision with the board of directors approval, so it is better plan ahead.
- If the rains are late (e.g. they start at the beginning of May instead of mid-March), then it mean that the maize will probably be harvested later. It is up to the ALO to go and monitor the farmers that took loans to grow maize to see how the crops are doing and maybe propose a revised repayment plan to the borrower. It is always better to plan (for you and your CU) and it also shows your members that you care about them.

5. Soil Management

Soil functions

- Biological (Habitat for numerous animal & plant species)
- Nutrition (contains all elements necessary for life: Ca, P, K, Fe, N, water, air, CO₂...)
- Exchanges & filters (water purification...)
- Recycling (nutrient & organic waste)
- Material & support (clay, sand, ferruginous, calcareous...)

Soil, landscapes, environment

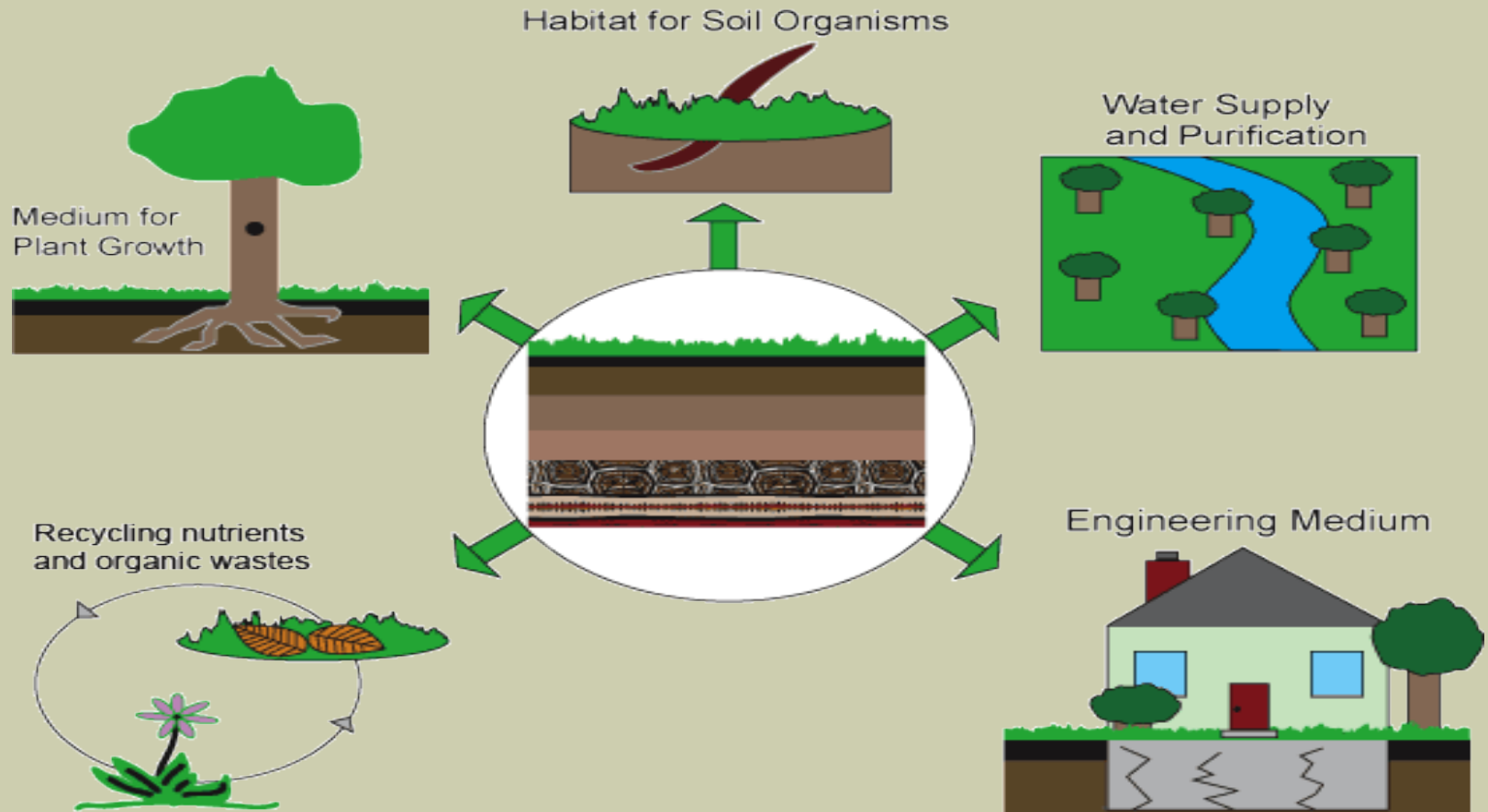
- Soil varies (colour, form, depth, humidity...)
- Soil is the link between rocks and living world

3 types of soil characteristics

- its components
- its morphology
- its dynamic: always changing

5. Soil Management – contd.

The Five Functions of Soil



5a. Soil Management - Notes

The learner must understand that the soil has various functions. Some of them are extremely important for agriculture. The soil's differences and properties depend on many factors (here it is not intended that the ALOs become soils experts!). In many places technical assistance is available for the farmers and they may have had soil analyses done in some places, it would be useful for the ALO to know more about this. But he must be careful: the soil properties change quickly from one place to another and from one time to another, depending on when the soil test was carried out.

5a. Soil Management – Notes – contd.

- Biological activity allows soil to build itself, and this creates part of its fertility (aggregation, porosity, nutritive elements availability).
- Exchanges: soil is porous and permanently has water and gas exchanges. Soil also exchanges constantly with the air
- Filter: water, when it is transformed when it passes through the soil
- Lots of minerals come from soil and not from rocks!
- Components: mineral & biological, solid, liquid or gaseous. Components are mixed together.
- Morphology: aggregate, colour, porosity, humidity, empty spaces. Each of these can be described, has a function, can determine fertility & suitability, depending on intended use
- Dynamic: evolve over time

Before planting, a farmer must consider: the soil properties (soil analysis), the slope (avoiding erosion and compaction).



5b. Soil Management – Good Practices

Principle of minimum soil disturbance

- Only disturb the soil where the seed, fertilizer and manure are to be placed
- Reduces destruction of the soil structure
- Does not expose soil to wind and water erosion
- Improves water infiltration rates
- Slows the rate at which organic matter is mineralised and oxidised, so organic matter can build up
- Causes little disruption to the organisms that live in the soil
- Saves time, energy, and money because less land is tilled
- Reduces soil compaction because the crop plant's roots are left undisturbed

Minimum soil disturbance is common for a conservation approach (with less chemicals). It contributes to better yields with less costs. Above are noted all the advantages of minimum soil disturbance.



6. Crop Management

What is a crop?

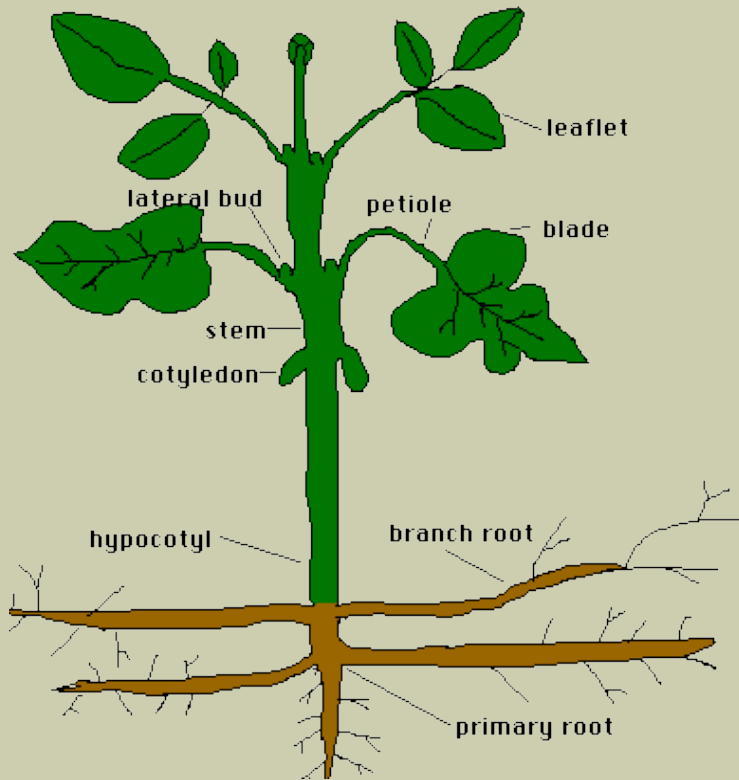
- A plant population (mono- or pluri-specific) grown in environmentally similar conditions for food, clothing and other human uses

The crop interacts with:

- Soil
- Climate
- Environment (farmer management)

6a. Crop Management - Anatomy

The different organs of a plant



The plant's functions

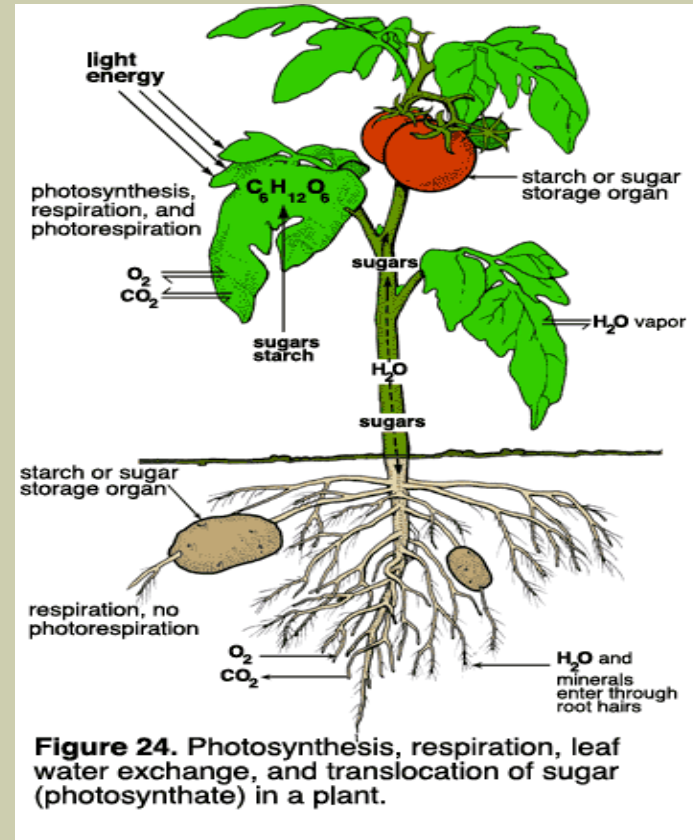


Figure 24. Photosynthesis, respiration, leaf water exchange, and translocation of sugar (photosynthate) in a plant.



6b. Crop Management – Good Practices

1. Timely operations:

- Preparing the land in good time before the rains start
- Planting soon after an effective rainfall event
- Weeding at appropriate times and intervals
- Undertaking effective pest and disease control before widespread impact

2. Precise operation: Precise measurements of row and plant spacing, evenness of depth and placement of soil amendments and covering of seed, etc.

3. Efficient use of inputs: precise soil amendment application to avoid wastage

6b. Crop Management – Good Practices – contd.

4. Other issues:

- **Equipment:** Do you have necessary equipment? Do you know how to get them?
- **Seeds:** Are you able to access the right seeds for the cover crop.
- **Fertiliser** and/or manure, herbicides: Are you able to buy inputs to improve yields?
- **Labour:** Conservation saves work but it may mean more work in the first year.
- **Storage** and markets: Will you be able to harvest the crops, dry them, and store them in your grain store? Will you be able to sell them?

6c. Crop Management – Good Practices

- **Pure-crop, mono-crop, or single-crop:** one kind of species cultivated or to practice one-crop farming: grow a single crop on the same land repeatedly
- **Crop combination or intercropping:** to grow more than one crop in the same field, especially in alternating rows or section
 - Sandwiched
 - Mixed
- **Double cropping:** to grow one or more crops on the same land in the same season or at the same time
- **Fallow land:** plowed and left unseeded for a season or more: uncultivated



6d. Crop Management – Good Practices

Principle of mixing and rotating crops

- Replenishes soil fertility: intercropping with nitrogen-fixing legumes adds top-dressing fertilizer to the soil
- Enables crops to use the nutrients in the soil more effectively
- Helps to control weeds, diseases and pests by breaking their life cycles through the introduction of a new crop
- Reducing the risk of total crop failure in case of droughts and disease outbreaks

6e. Crop Management – Field Intercropping

- **Vertical spacing.** When a farmer intercrops his vegetables he must consider the vertical spacing available. Vegetables species have different vertical requirements and some can be grown on trellises. Squash, beans, cucumbers, peas, melons and tomatoes are just a few examples.
- **Direct Sun.** During the main growing period, usually when the sun is at its brightest. The sun's location governs where the farmer might locate low growing or tall growing plants. He locates tall plants on north (south in southern hemisphere) side of the garden. The sun will heat south part of garden for heat loving plants. Alternately, if he locates tall plants on south side there will be light shade on the north side to include shade-loving plants. Shade-loving plants that can be intercropped with sun-loving plants include beans, beets, chard, leeks, lettuce, peas, radishes, and turnips.
- **Structure and foliage.** Intercropping also involves using plants with opposite structure and foliage. Plants that have large structures or leaves, such as corn and squash, can provide a shelter and filtered sun for lower, larger leaved plants such as lettuce. Corn stalks also provide support for vegetable vines.

6e. Crop Management – Field Intercropping (contd.)

- **Timing.** If the farmer times the plantings correctly this will also help to inter-plant his vegetables. Lettuce can handle the light sun of spring and fall, but requires protection during the heat of summer. If lettuce receives too much heat they tend to bolt (go to seed). Also keep in mind the length of time it takes a vegetable species to mature; radishes for example are super fast maturing, while peppers may take the entire summer. Try to intercrop slow growing vegetables with fast growing vegetables.
- **Inserted vegetables.** Narrow leafy plants like onions, leeks, shallots, and garlic can be planted between leafy vegetables. But plants should have different feeding requirements to avoid nutrient competition.

7. Fertilizer Management

- **The law of the minimum:** yield is proportional to the amount of the most limiting nutrient, whichever nutrient it may be
- **Most common minerals in agriculture:**
 - **N: Nitrogen:** comes in various forms (NH₄, N₂, NO₃⁻, NO_x) and not all plants can absorb it in all forms. Some of these forms are pollutants and cannot be used by the plant (Ammoniac, nitrates, nitrites).
 - **Mg: Magnesium:** Deficiency in Mg commonly results in leaf discolouration (Mg is a component of Chlorophyll).
acidity and liming : to maintain the pH.

Nitrogen sources: air legumes, compost, manure, liquid manure, nitrogen fertilizer, phosphate fertilizers, potash fertilizer, compound fertilizer, fire, crop residues, fodder, mulch, green fertilizers, cover crops...

7. Fertilizer Management – contd.

- **P: Phosphorus:** deficiency in P is common
- **Ca: Calcium:** to maintain the pH. Deficiency in Ca is usually not detected.
- **K: Potassium:** Potassium salts are highly soluble (rice usually needs potassium)
- **Na: Sodium:** Excess salt can prevent plant from growing and make soil sterile. On the other hand it does not affect certain plants (e.g. coconut palms)

Nitrogen sources: air legumes, compost, manure, liquid manure, nitrogen fertilizer, phosphate fertilizers, potash fertilizer, compound fertilizer, fire, crop residues, fodder, mulch, green fertilizers, cover crops...

7a. Fertilizer Management – Ivory Coast

Fertilizer formula examples from Ivory Coast

Crop	NPK	S	Other elements
Pineapple	11-00-27,5	Sulfate base	+6MgO
Banana	12-04-28	7S	+6MgO
Cocoa	00-23-19	6,5S	+5MgO+10CaO
Cotton (center)	15-16-15	6S	+1B ₂ O ₃
Cotton (North)	20-15-13	4S	+0,7B ₂ O ₃
Maize	19-17-14	4S	+3MgO+0,4Zn
Vegetables	12-10-25	Sulfate base	+3MgO
Coconut (palm)	00-00-40	11S	+9MgO+22Cl
Oil palm	00-00-36	13,5S	+11MgO+18Cl
Tobacco	07-21-23	Sulfate base	+2,5MgO+1CaO

Most common chemical fertilizers in Cameroon:

NPK 20-10-10, NPK 14-24-14, NPK 13-11-27 ; Ammonium sulphate; Urea

If not used properly, Nitrogen will be lost in the environment and will cause pollution



7b. Fertilizer Management – Organic Manure

What is organic manure?

- Natural products to provide food for the crop plants. There are a number of organic manures like farmyard manure, green manure, compost prepared from crop residues and other farm wastes, vermicomposting, oil cakes, and biological wastes - animal bones, slaughter house refuse.

How are organic manures beneficial in the cultivation of crops?

- Organic manures increase the organic matter in the soil. Organic matter in turn releases the plant food in available form for the use of crops. However, organic manures should not be seen only as carriers of plant food. These manures also enable a soil to hold more water and also help to improve the drainage in clay soils. They provide organic acids that help to dissolve soil nutrients and make them available for the plants.

7c. Fertilizer Management – Organic Manure

- **How are organic manures differing from fertilisers?** Organic manures have low nutrient content and therefore need to be applied in larger quantities. E.g., to get 25 kg of NPK, one will need 600 to 2000 kg of organic manure where as the same amount of NPK can be provided by 50 kg of NPK complex fertiliser. The nutrient content of organic manure is highly variable by location, batch and preparation method. Fertilizer composition is fairly constant: E.g.. urea has 46% N globally
- **How much of plant nutrients are provided by organic manures?** Just as different fertilisers contain different amounts of plant nutrients, organic manures also vary. Average quality of farmyard manure provides 12 kg nutrients per ton and compost provides 40 kg per ton. Most of the legume green manures provide 20 kg of nitrogen per ton. Each ton of sorghum/rice/maize straw can be expected to add 26 kg of nutrients.

7d. Fertilizer Management

- **What is green manuring?** The practice of growing short duration, succulent and leafy legume crop and ploughing plants in same field before they form seeds.
- **What is green leaf manuring?** This refers to adding the loppings from legume plants or trees to a field and then incorporating them into the soil by ploughing.
- **What is compost?** Compost is well decomposed organic wastes like plant residues, animal dung, and urine earth from cattle sheds, waste fodder etc.

7d. Fertilizer Management – contd.

- **How good compost is prepared?** Compost making is the process of decomposing organic wastes in a pit. Compost making sites should be at a high level and water should not pond during monsoon season. The pit should be 1 metre deep and 2 – 2.5 m wide. Length may be of any convenient size.
- **Why is super phosphate added in compost making?** Due to quick heating and drying during the decomposition of organic wastes, nitrogen in the organic wastes will be lost due to volatilisation. Addition of super phosphate decreases such nitrogen losses. It will also increase the phosphate content of compost.
- **What is vermicomposting?** This is a type of compost making where earthworms are used to convert organic waste into nutrients for crops.



8. Crop Protection

Pests & Diseases

- Crop practices:
 - Increase the plant strengths (soil preparation, weed, fertilise...)
 - Respect the calendar! (to seed, weed, fertilise...)
 - Choose adapted cultivars/species!
 - Have an adapted crop density
 - Crop rotation
 - Use the environment (beneficial insects...)
- Pesticide use:
 - Many kind of pesticides: adapted pesticides have to be used
 - Fungicide, insecticide...
 - Pesticides are HIGHLY TOXIC (they kill animals, and humans are also animals)

Weeding

- Manual labour = labour cost
- Herbicides = chemical cost
- Hoeing, fire, herbicides...



8a. Crop Protection – Agrochemicals

How must agro-chemicals be used?

What agro-chemical to be used?

- Recognise the varieties of weeds, pests and diseases affecting the crop
- Analyse if it is possible to apply biological controls instead of chemicals
- Consult a technician to find out what agro-chemicals are recommended
- The agro-chemical used must be permitted (i.e. registered in Cameroon)
- Agro-chemicals should not be used if expired or in a poor condition

What measures should I take to protect myself?

- Children, pregnant women and elderly people must not be nearby when agro-chemicals are applied
- Workers must wear: protective goggles, rubber gloves, face mask, rubber boots, waterproof suit
- Once the application is over, workers should shower and wash the protective equipment and clothing

8b. Crop Protection – Agrochemicals

How should the farmer apply agro-chemicals?

- Apply the only the required quantities of agro-chemicals
- Periodical observation of the crops for timely detection of any problem
- Respect waiting time for each application
- Do not enter the field immediately after the application
- Write down the quantities of agro-chemicals that have been applied

How and where should the farmer store agro-chemicals?

- A special container should be constructed at the field to store them
- If only small amounts are stored, use a sealed box away from the house
- The storage facility should be out of reach of children and animals
- The storage facility should be locked, secure, fresh and ventilated
- Place the following warning signs on the storage facility:
“WARNING”, “POISON”, “NO SMOKING”, “NO DRINKING”, etc.ca

8c. Crop Protection – Agrochemicals

How does the farmer dispose of empty containers?

- Triple wash them. Do not mix washing water with drinking and working water!
- Break or perforate containers to prevent them from being used again
- Place them in closed bags and dispose of them carefully to make sure no children can come in contact with them

9. Harvest Management

Harvest

- Usually manual labour
- Every crop has its specifics: for example vegetables: when the weather is the coolest (usually the morning), avoid harvesting wet produce, keep shaded...

What are good practices in harvesting?

- Harvest workers must have clean hands, short nails, tied-up hair and should not smoke or drink alcohol during the harvest
- No fruit should be collected from the ground around the trees (they will be damaged and therefore more perishable)
- Produce should be harvested gently, avoid bruising
- Fruit and vegetables must be collected in clean containers (new and/or washed) and not piled on the ground
- Do not use chemical or fertilizer containers to collect the harvest!
- Fruit and vegetables must be kept in the shade and away from animals and places where chemicals and fertilizers are stored.

9a. Harvest Management

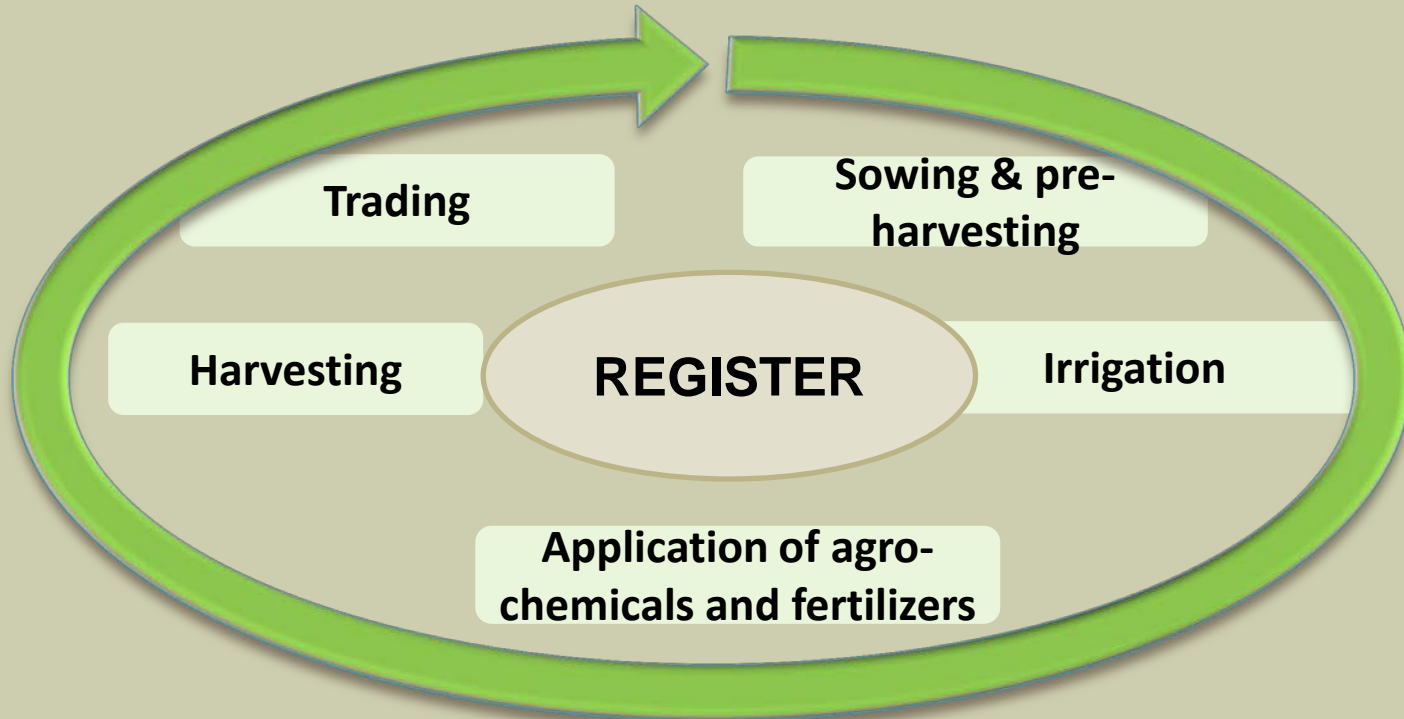
Post harvest operations:

- Threshing/shelling (manual or mechanical)
- Drying
- Stocking
- Processing (for cereals: cleaning, husking, grinding...)
- Preservation (dry, dark, ventilated, limit gaseous exchanges...)
- These operations can result in losses (due to humidity, temperature, insects, damaged seeds...)



10. Register Maintenance

What information must Farmers include in a Register?



Advantages of the registry: Get a better knowledge of your field and crop; Saving money in production; Identifying where the problems, pests and diseases are located; Improving the quality of the product

11. Case Study

Make four groups. Split up the different subjects among the groups and take 15 minutes to think of everything the farmer should record in order to have better checks and controls on production:

- Record of income and expenses
- Land registry (fields)
- Record to keep track of sowing and pre-harvesting steps
- Record to keep track of quantities harvested
- Write everything on a flipchart and prepare a presentation



11a. Case Study - Answers

LAND REGISTRY

- Name of the plot
- Location
- Owner of the plot
- Name of the technician or administrator
- Planted area
- Type
- Variety used
- Year of application

EXPENSE/INCOME

- **EXPENSE**
- Seeds
- Agro-chemicals and fertilisers
- Farming equipment
- Workers' salaries & compensation
- Planting expenses
- Harvesting expenses
- Other expenses (food, dressing, transport, etc.)
- **INCOME**
- Sale of produce
- Other income

PRE-HARVEST

- Amount of seed sown
- Quantity of agro-chemicals, fertilisers and/or manure applied by crop
- Date of application of agro-chemicals, fertilisers and/or manure
- Name of the agro-chemical/fertiliser and of who applied it
- Origin of the manure
- Name of the workers of the field
- Pests and diseases being combated

HARVEST

- **HARVEST**
- Date of harvest
- Amount of produce harvested
- Total quantity of applications (agro-chemicals, fertilisers) up to the time of harvest
- Number & time of workers deployed

POST-HARVEST

- Date of delivery
- Amount of produce delivered
- Name of the plot (origin)
- Name of the buyer (destination)
- Number of the waybill
- Name of the carrier/transporter

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www.AgriFin.org

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